

**LINCOLNSHIRE HEALTH AND WELLBEING BOARD**

Open Report on behalf of Derek Ward, Director of Public Health

Report to	<b>Lincolnshire Health and Wellbeing Board</b>
Date:	<b>6 December 2022</b>
Subject:	<b>Refresh of the Joint Health and Wellbeing Strategy</b>

**Summary:**

The purpose of this report is to ensure that the Lincolnshire Health and Wellbeing Board (HWB), as part of delivering its statutory duties, has a Joint Health and Wellbeing Strategy (JHWS) in place with robust delivery and governance arrangements aimed at improving health and wellbeing in Lincolnshire.

**Actions Required:**

The Lincolnshire Health and Wellbeing Board is asked to:

1. Note the refreshed Joint Health and Wellbeing Strategy;
2. Note the proposal to undertake a more fundamental review of the Joint Health and Wellbeing Strategy following the publication of the Joint Strategic Needs Assessment and alongside the development of the Integrated Care Strategy;
3. Note and comment on the proposals to reinvigorate the governance and delivery arrangements set out in section 1.3.

## **1. Background**

### **1.1 Context**

A statutory duty under the Health and Social Care Act 2012 (as amended by the Health and Care Act 2022) requires the Local Authority and the Integrated Care Board (ICB) through the Health and Wellbeing Board (HWB) to produce a Joint Health and Wellbeing Strategy (JHWS) for meeting the needs identified in the Joint Strategic Needs Assessment (JSNA).

The JHWS sets out the strategic commissioning for all organisations that commission services to improve the health and wellbeing of the population and reduce inequalities.

Lincolnshire's current JHWS was agreed by the HWB in June 2018 following a year-long engagement and development process. The seven priorities identified in the JHWS are:

- Mental Health and Emotional Wellbeing (Children and Young People)
- Mental Health (Adults)
- Carers
- Dementia
- Physical Activity
- Healthy Weight
- Housing

## **1.2 Review and Refresh**

It is crucial to note that the strategy has no set timescale. This was a conscious decision in 2018 as it allowed us to focus on long term aspirational aims and objectives as well as short term actions. It allowed the board to be able to react swiftly to the changing health and wellbeing needs and priorities facing people living and working in Lincolnshire. It keeps this strategy as current and up to date as is possible.

Since publishing the JHWS the landscape has changed significantly. Firstly, the challenge of responding to the Covid-19 pandemic has placed extreme pressure on the health and care system, meaning some areas of work were stopped, or put on hold. The pandemic exposed widening inequalities in our communities and had a disproportionate impact on certain sections of our population. This upheaval was followed by the introduction of Integrated Care Systems (ICS) which includes the requirement for ICS to establish an Integrated Care Partnership (ICP) with the responsibility for producing an integrated care strategy.

As previously reported to the Board, the local ambition is to connect the JHWS and the integrated care strategy, avoiding duplication, or gaps, between the two. Each will maintain their own identity with the JHWS focusing on the 'what', and the integrated care strategy setting out the 'how', as a system, we will collectively prioritise and address identified needs.

Therefore, alongside developing the integrated care strategy, the JHWS has been 'refreshed' to reflect the wider system changes and to acknowledge the pandemic. The updated JHWS is attached in Appendix A. Once the JSNA is republished in March 2023, further engagement and development will take place to inform a comprehensive review. A fully refreshed strategy will be produced by December 2023.

## **1.3 Governance and Delivery Arrangements**

As part of ongoing development work, the JHWS governance arrangements are also being reinvigorated and strengthened to ensure appropriate mechanisms are in place providing assurance to the HWB and ICP. The diagram in Appendix B shows the proposed updated governance and delivery arrangements for the JHWS going forward. Meetings have been held with the priority leads to restart the drive which was put on hold due to Covid-19. This includes ensuring each of the priority delivery groups has appropriate terms of reference and delivery plans in place.

Prior to Covid-19, the HWB was in the process of implementing themed meetings to ensure the Board receives assurance on the progress being made to improve health and wellbeing in Lincolnshire. We propose to revisit this approach by:

- Developing a 12-18 month rolling Forward Plan to ensure, well in advance, the business of the HWB and ICP avoids duplication;

- Working with priority leads to put in place themed HWB meetings so each priority reports to the HWB once a year (as a minimum)
- Producing an annual report covering all the JHWS priorities (look back/look forward) to be presented to HWB AGM in June

## 2. Conclusion

The HWB has a statutory responsibility to develop and publish a JHWS based on population needs identified in the JSNA. This paper summarises the work undertaken to refresh the strategy and, following the publication of the new JSNA, the plans for a more fundamental review of the JHWS alongside the integrated care strategy during 2023.

## 3. Joint Strategic Needs Assessment and Joint Health & Wellbeing Strategy

The Council, NHS Lincolnshire Integrated Care Board, and the Lincolnshire Integrated Care Partnership must have regard to the Joint Strategic Needs Assessment (JSNA) and Joint Health and Wellbeing Strategy (JHWS).

This report details proposals to review and refresh the JHWS alongside the development of the integrated care strategy and publication of the new JSNA in March 2023.

## 4. Consultation

Engagement with partners and stakeholders will be a fundamental part of the programme of work, taking place during 2023, to develop the updated JHWS and integrated care strategy.

## 5. Appendices

These are listed below and attached at the back of the report	
Appendix A	Updated Joint Health and Wellbeing Strategy – refreshed October 2022
Appendix B	Updated Joint Local Health and Wellbeing Strategy governance diagram

## 6. Background Papers

No background papers within Section 100D of the Local Government Act 1972 were use in the preparation of this report.

This report was written by Alison Christie, Programme Manager, who can be contacted on [alison.christie@lincolnshire.gov.uk](mailto:alison.christie@lincolnshire.gov.uk)

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